

IPO1 Project Management Exam Version 3

Section: Project Management • Total Questions: 10 • Format: Verified Q&A

1. Which is an uncontrollable factor for a coffee shop?

- (A) Introduction of new blends
 - (B) Trends in mobile-app usage
 - (C) New cup design
 - (D) Staff training
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2. A project manager identifies several issues with the formatting and phrasing of a deliverable. They are concerned the customer will not accept the deliverable as it is. To solve this problem, they are considering hiring an external consultant to help with that deliverable.

- (A) Cost and scope
 - (B) Schedule and scope
 - (C) Cost and quality
 - (D) Schedule and quality
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3. Which project phase includes the development of the project proposal?

- (A) Executing
 - (B) Defining
 - (C) Planning
 - (D) Closing
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4. A committee has established a list of criteria and a scoring scale for selecting proposed projects. The committee members agree that some criteria may be more important than others.

- (A) Include criteria focused on strategic alignment
 - (B) Incorporate weighted factor scoring
 - (C) Incorporate profit/loss projections
 - (D) Include net present value (NPV) criteria
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5. Which research method collects firsthand data?

- (A) Focus group
 - (B) Government report
 - (C) Trade journal
 - (D) Internal sales record
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6. A city project to build a soccer complex with six fields is in the planning phase of the project life cycle. One of the project team members shares details from a project he worked on to build two soccer fields completed a year ago.

- (A) Ratio
 - (B) Bottom-up
 - (C) Template
 - (D) Top-down
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7. Which is the final stage of the consumer decision process?

- (A) Purchase
 - (B) Evaluation
 - (C) Post-purchase
 - (D) Need recognition
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8. An organization expects to use a project management office (PMO) to support multiple projects that will be implemented within a balanced matrix organizational structure.

- (A) Project teams will avoid the consequences that arise from market uncertainty.
 - (B) Project teams will retain unilateral authority to create a unique resource breakdown structure.
 - (C) Project teams will make planning decisions that are in alignment with the corporate strategy.
 - (D) Project teams will report favorable variances against their approved baselines for scope, time, and cost.
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9. Which closes the complex decision process?

- (A) Need recognition
 - (B) Purchase decision
 - (C) Post-purchase
 - (D) Evaluation
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10. Several project team members were hired temporarily on a contract basis for a project. As the project comes to a close, the project manager works with the purchasing department to review the contract and establish a detailed set of activities to be completed with the supplier.

- (A)** Receiving formal acceptance of project deliverables
- (B)** Creating a vendor-closing checklist
- (C)** Releasing project team members
- (D)** Terminating the project